The Trilateral Commission

GERRY C. SMITH
North American Chairman

TAKESHI WATANABE
Japanese Chairman

ZBIGNIEW BRZEZINSKI
Director

MAX KORNSTAMM
European Chairman

GEORGE S. FRANKLIN
North American Secretary

WOLFGANG HAGER
European Secretary

TADASHI YAMAMOTO
Japanese Secretary

North American Members

*J. W. Abel, President, United Steelworkers of America
David M. Abshire, Chairman, Georgetown University Center for Strategic and International Studies
Graham Allison, Professor of Politics, Harvard University
Doris Anderson, Editor, Chatelaine Magazine
John B. Anderson, House of Representatives
Ernest C. Arbuckle, Chairman, Wells Fargo Bank
J. Paul Austin, Chairman, The Coca-Cola Company
George W. Ball, Senior Partner, Lehman Brothers
Russell Bell, Research Director, Canadian Labour Congress
Lucy Wilson Benson, President, League of Women Voters of the United States
W. Michael Blumenthal, Chairman, Bendix Corporation
Bernard Bonin, Director, Institut d'Economie appliquee, Ecole des Hautes Etudes Commerciales
Robert W. Bumner, Q.C., Chairman, MacMillan Bloedel, Ltd.
Robert R. Bowk, Clarence Dillon Professor of International Affairs, Harvard University
Harold Brown, President, California Institute of Technology
James E. Carter, Jr., Governor of Georgia
Lawton Chiles, United States Senate
Warren Christopher, Partner, O'Melveny & Myers
Alden W. Clausen, President, Bank of America
William T. Coleman, Jr., Senior Partner, Dilworth, Paxson, Kalish, Levy & Coleman
Barber B. Conable, Jr., House of Representatives
Richard N. Cooper, Provost and Frank Alschul Professor of International Economics, Yale University
John C. Culver, House of Representatives
Lloyd N. Cutler, Partner, Wilmer, Cutler & Pickering
Archibald K. Davis, Chairman, Wachovia Bank & Trust Company
Emmett Dedmon, Vice President and Editorial Director, Field Enterprises, Inc.
Hidley Donovan, Editor-in-Chief, Time, Inc.
Daniel J. Evans, Governor of Washington
Gordon Fairweather, Member of Parliament
Patrick E. Haggerty, Chairman, Texas Instruments
William A. Hewitt, Chairman, Deere & Company
Alan Hockin, Executive Vice President, Toronto-Dominion Bank
Thomas L. Hughes, President, Carnegie Endowment for International Peace
Edgar F. Kaiser, Chairman, Kaiser Industries Corporation
Lane Kirkland, Secretary-Treasurer, AFL-CIO
Bruce K. MacLaury, President, Federal Reserve Bank of Minneapolis
Paul W. McCracken, Edmund Ezra Day Professor of Business Administration, University of Michigan
Wilbur D. Mills, House of Representatives
Walter F. Mondale, United States Senate
Lee L. Morgan, President, Caterpillar Tractor Company
J. R. Murray, Former Managing Director, Hudson's Bay Company

*Executive Committee
Kenneth D. Nida, Executive Vice President, National Council of Farmer Cooperatives
Henry D. Owen, Director, Foreign Policy Studies Program, the Brookings Institution
David Packard, Chairman, Hewlett-Packard Company
Jean-Luc Peven, P.C., President, Interimco, Ltd.
John H. Perkins, President, Continental Illinois National Bank & Trust Company
Peter G. Peterson, Chairman, Lehman Brothers
Edwin O. Reischauer, University Professor, Harvard University, former U.S. Ambassador to Japan
Charles W. Robinson, President, Marcone Corporation
David Rockefeller, Chairman, Chase Manhattan Bank
Robert V. Roos, Partner, Brown Bros., Harriman & Company
William M. Roth, Roth Properties
William V. Roth Jr., United States Senate
Carl T. Rowan, Columnist
William W. Scranton, Former Governor of Pennsylvania
Gerard C. Smith, Counsel, Wilmer, Cutler & Pickering
Anthony Solomon, Consultant
Robert Taft Jr., United States Senate
Cyrus R. Vance, Partner, Simpson, Thacher & Bartlett
Paul C. Warnke, Partner, Clifford, Warnke, Glass, McIlwain & Finnerty
Marina von N. Whitman, Distinguished Public Service Professor of Economics, University of Pittsburgh
Carroll L. Wilson, Professor of Management, Alfred P. Sloan School of Management, MIT
Arthur M. Wood, President, Scars, Roebuck & Company
Leonard Woodcock, President, United Automobile Workers

European Members

Giovanni Agnelli, President, FIAT, Ltd.
P. Nyboe Andersen, Member of the Danish Parliament
Klaus Dieter Arndt, Member of the Bundestag
Raymond Barre, Former Vice President of the Commission of the European Community
Piero Bassoli, President of the Regional Government of Lombardy
Georges Berthoin, Former Chief Representative of the Commission of the European Community in the U.K.
Kurt Birrenbach, Member of the Bundestag; President, Thyssen Vermögensverwaltung
Franco Bobba, Company Director, Turin
Jean Bonnot, Editor-in-Chief, L’Expansion
Frederick Boland, Chancellor, Dublin University, former President of the United Nations General Assembly
Alastair Burnet, Editor, The Economist
Jean-Claude Casanova, Director of Studies, Fondation Nationale des Sciences Politiques
Umberto Colomba, Director of the Committee for Scientific Policy, OECD
Guido Colonna di Rienzo, President, La Rinascente, former member of the Commission of the European Community
Francesco Compagna, Under-Secretary of State, Ministry of the Mezzogiorno
Jacques de Fouchier, President, Banque de Paris et des Pays-Bas
Paul Delouvrier, Chairman, French Electricity Board
Barry Desmond, Member of the Lower House of the Irish Republic
Werner Dollinger, Member of the Bundestag
Marc Eyskens, Commissary General of the Catholic University of Louvain
R. Evdokimov, Director of the Belorussian National Bank
Francesco Foris, Professor of Financial Sciences, University of Turin
Sir Roy Godden, Chairman, Dunlop Holdings, Ltd.
Giuseppe Gliozzi, Director of General Affairs, La Rinascente
Karl Haenscheid, President, German Chemical-Paper-Ceramics Workers’ Union
Jozef P. Houthuys, President, Belgian Confederation of Christian Trade Unions

*Executive Committee
Daniel E. Janssen, Deputy Director General, Belgian Chemical Union, Ltd.
Roy Jenkins, Member of Parliament
Karl Kaiser, Director of the Research Institute of the German Society for Foreign Policy
Michael Kilian, Managing Director, Industrial Development Authority, Irish Republic
André Kloss, Chairman of the Socialist Radio and Television Network "V.A.R.A.", former chairman of the Dutch Trade Union Federation
Max Kehrstamm, President, European Community Institute for University Studies
Baron Léon Lambert, President, Banque Lambert, Brussels
Court Otto Lambsdorff, Member of the Bundestag
Arrigo Levi, Director, La Stampa, Turin
Eugen Lederer, President, German Metal Workers' Union
John Loudon, President, Royal Dutch Shell Group
Robert Macdonald, Former Vice President of the Commission of the European Community
Reginald Mandling, Member of Parliament, former Cabinet Minister
Carlo Merli, Director, Italian Institute for International Affairs
Alwin Münchmeyer, President, German Banking Federation
Michael O'Kennedy, Shadow Minister of Foreign Affairs, Irish Republic; former Cabinet Minister
Pierre Pescaatore, Luxembourg; Member of the European Court of Justice
Julian Ridgway, Member of Parliament; Chairman of the Anglo-Japanese Parliament Group
Sir Frank K. Roberts, Advisory Director of Unilever, Ltd.; Advisor on International Affairs to Lloyds of London
Mary T. W. Robinson, Member of the Senate of the Irish Republic
Sir Eric Roll, Executive Director, S. G. Warburg and Company
John Christian Samson, Director, Norwegian Institute of International Affairs
Gerhard Schröder, Member of the Bundestag; former Foreign Minister of the Federal Republic of Germany
Roger Seydoux, Ambassador of France; President, Banque de Madrid or
Hans-Günther Soth, President, Federal Union of German Industry; President of the Board of Directors of August Thyssen Hütte A.G.
Theo Sommer, Editor-in-Chief, Die Zeit
Myles Stannont, Member of the Lower House of the Irish Republic
Thorvald Stolenberg, Special Affairs Secretary, Norwegian Trade Union Council
Otto Greg Tidemand, Shipowner; former Norwegian Minister of Defense and Minister of Economic Affairs
Heinz-Oskar Vetter, Chairman, German Federation of Trade Unions
Otto Wolff von Amerongen, President, Otto Wolff A.G.; President, German Chamber of Commerce
Sir Kenneth Younger, Former Director of the Royal Institute of International Affairs; former Minister of State for Foreign Affairs
Sir Philip de Zulueta, Chief Executive, Antony Gibbs and Sons; former Chief Assistant to the British Prime Minister

Japanese Members
Izao Amagi, Director, Japan Scholarship Foundation; former Vice Minister of Education
Yoshiya Ariyoshi, Chairman, Nippon Yusen Kaisha
Yoshishige Ashihara, Chairman, Kansai Electric Power Company, Inc.
Toshio Doko, Chairman, Tokyo Shibaura Electric Company, Ltd.
Jun Eto, Professor, Tokyo Institute of Technology
Shinkichi Eto, Professor of International Relations, Tokyo University
Chujiro Fujino, President, Mitsubishi Corporation
Shintaro Fukushima, President, Kyodo News Service
Noboru Gotoh, President, TOKYU Corporation
Tom Hagiwara, Advisor to the Minister of Foreign Affairs; former Ambassador to France

Executive Committee
Sumio Hara, Chairman, Bank of Tokyo, Ltd.
*Takashi Haraguchi, Chairman, All Japan Federation of Metal and Mining Industries Labor Unions
Norihide Hasegawa, President, Sumitomo Chemical Company, Ltd.
Teru Hidaka, Chairman, Yamada Securities Company, Ltd.
Kazushige Hirai, Radio-1V news commentator, Japan Broadcasting Inc.
Hideo Hiro, President, Employment Promotion Project Corporation
Takao Horikoshi, Vice President, Japan Federation of Economic Organizations
(Kokkai)
Shoito Hotta, Chairman, Sumitomo Bank, Ltd.
Shunichi Ishihara, Professor of Economics, Kyoto University
Hiroki Inoue, President, Nippon Steel K.K.
Yoshihiro Inoue, Chairman, Nippon Steel Corporation
Koichi Inoue, Chairman, Dai-Ichi Kangyo Bank, Ltd.
Rokuro Ishikawa, Executive Vice President, Kaito Corporation
Tadao Ishikawa, Professor, Department of Political Science, Kanto University
Yoshizane Iwanaga, Chairman of the Advisory Committee, Fuji Bank, Ltd.
Motoo Kaji, Professor of American Studies, Tokyo University
Fujio Kamiya, Professor, Keio University
*Yusuke Kishi, Deputy President, Bank of Tokyo, Ltd., former Special Advisor to the Minister of Finance
Kyoichi Kawai, President, Komatsu Seisakusho, Ltd.
Kazuo Kawamura, Chairman, Nissan Motor Company, Ltd.
Kazuto Kikukawa, Chairman, Tokyo Electric Power Company, Inc.
Kichiro Kiyohara, President, Nomura Securities Company, Ltd.
Koji Kobayashi, President, Nippon Electric Company, Ltd.
Koichiro Komai, Chairman, Hitachi, Ltd.
Fumihiko Kondo, Counselor, Mitsubishi Heavy Industries, Ltd.
Masahiko Kosaki, Professor, Faculty of Law, Kyoto University
Fumihiko Makita, Principal Partner, Mori & Associates, Design, Planning and Development
Shigeharu Matsunaga, Chairman, International House of Japan, Inc.
Masaharu Matsushita, President, Matsushita Electric Company, Ltd.
*Kiichi Miyazawa, Member of the Diet, former Minister of International Trade and Industry
Akio Morita, President, SONY Corporation
Takashi Mukai, Professor, Faculty of Engineering, Tokyo University
*Kiichiro Mushakoji, Director, Institute of International Relations, Sophia University
Yoshio Nakazawa, Professor of Political Science, Tokyo Institute of Technology
Shingo Nagano, Counselor, Japa Development Bank
Kiichi Nagase, Member of the Diet
Toshio Nakanuma, President, Mitsubishi Bank, Ltd.
Ichiro Nakayama, President, Japan Institute of Labor
Sohel Nakayama, President, Overseas Technical Cooperation Agency
Yoshishira Okinami, Advisor, Arabian Gulf Company, Ltd., former Administrative Vice Minister of International Trade and Industry
*Kiichi Okita, President, Overseas Economic Cooperation Fund
*Kiichi Sasaki, Director, Nomura Research Institute of Technology and Economics
Kumihiko Sasaki, Chairman, Fuji Bank, Ltd.
Kiichiro Satoh, Counselor, Mitsui Bank, Ltd.
*Ryutaro Takeuchi, Advisor to the Ministry of Foreign Affairs, former Ambassador to the United States
Eiji Toyota, President, Toyota Motor Company, Ltd.
Senji Tsutsumi, President, Seibu Department Store, Inc.
Kogoro Uemura, President, Japan Federation of Economic Organizations
(Kokkai)
Tadao Uragami, Professor of Ethnology, Kyoto University
Jiro Ushio, President, Ushio Electric Inc.
Shogo Watanabe, President, Nikko Securities Company, Ltd.
*Takashi Watanabe, Chairman, Trident International Finance, Ltd., Hong Kong, former President, the Asian Development Bank
Kizo Yasui, Chairman, Taro Industries, Inc.
*Executive Committee